

Edmonton Primary School Strategic Plan 2024-2025

Vision Statement

Mahi Tahi Tātau Working Together Achieving Together



How we created this plan

The Education and Training Act 2020 which came into effect on 1 August 2020, outlines the Government's National Education and Learning Priorities (NELPs).

These priorities provide the focus for schools' planning and reporting framework which come into effect from 1 January 2024. Accordingly, the following strategic goals have been identified:

- Teaching and Learning
- Learning Environment.
- Ākonga with different needs.
- <u>Tiriti o Waitangi</u>



These strategic goals will be reviewed and revised as a result of ongoing consultation with the school community. Each year the school will develop an annual plan to ensure it is meeting the strategic goals.

- In 2023, we obtained student, teacher, senior staff, parent and board voice around the above goals. These were gathered by the BoT through termly hui with Māori whanau and the wider community based on Tiriti o Waitangi, termly fono with Pasifika parents, and termly hui with the wider school community.
- The school follows the culturally responsive and relational pedagogy principles in surveying Māori ākonga and their responses contributed to the plan.
- School events, including at the local marae, and a parent group, are another opportunity to gather informal feedback on the plan.



Strategic goals	Which Board Primary Objective does this strategic goal work towards meeting?	Links to Education requirements	What we expect to see?	How will we achieve or make progress towards our strategic goals?	How will we measure success?
Strategic goal 1: Teaching and learning To provide ākonga with an engaging, relevant and stimulating school curriculum ensuring that every student can learn and achieve their highest educational standard	Education and Training Act 2020 All of <u>Section</u> <u>127 (1) and (2)</u> apply	NELP Priorities1,2,3,4,5,6Te Mātaiaho andthe CommonPractice ModelThe Literacy andCommunicationand MathsstrategyKa Hikitia - KaHāpaitiaTau Mai Te ReoAction Plan forPacific Education2020-2030ERO SchoolEvaluationindicators:Domains 2,4,5	Our local school curriculum will continue to be refreshed, integrating a culturally responsive approach reflecting Te Mataiaho (Te Marautanga o Aotearoa) and our community's priorities for their tamariki School leaders, Kaiako, whanau and ākonga are excited and engaged with their local school curriculum	In partnership with our community, we will continue to design and review our school's local curriculum We will build awareness and grow understanding of our local curriculum with kaiako and our school community. A pilot study using the SchoolTalk app provides opportunities for ākonga to take ownership of their learning through their individual access to progressions. SchoolTalk also enables relevant stakeholders having a shared approach to teaching and learning.	Annual tracking of our local school curriculum development and implementation plan against the Te Mataiaho Implementation Guidance Annual ākonga, Kaiako and whanau feedback though hui and surveys to measure engagement and understanding of our local school curriculum
			Kaiako are clear and confident on the learning that matters	Through ongoing professional development opportunities,	Evidence of increased teacher content and pedagogical

		Les tedes etdes end to the
within our local school	we will continue to develop	knowledge evidenced by class
curriculum and access and	Kaiako curriculum and content	observations, surveys, teacher
utilise it easily with ākonga	knowledge that promotes	appraisal, and student
	highly effective teaching and	achievement data.
	learning.	
	The initial focus will be in	
	Mathematics and Statistics.	
We are reviewing systems and	Supported by PLD, we will	Annual ākonga learning and
processes to measure and	continue to build Kaiako	progress achievement data
report on individual and	assessment and data literacy.	analysis with respect to our
school wide student progress	A pilot study using the	local school curriculum
with respect to our local	SchoolTalk app supports	Annual ākonga and whanau
school curriculum	achieving consistency across	feedback to measure
	the school	satisfaction with reporting
	and enables leadership to better	Annual ākonga wellbeing and
	analyse and compare cohort	belonging measures
	data and identify trends and	belonging measures
	gaps at a school wide level.	
	Student achievement data will	
	show accelerated progress in	
	identified areas.	
Establish and promote barrier-	Pacific ākonga will be closely	Student achievement data and
free access to quality teaching	, monitored as a group ensuring	ākonga and Kaiako feedback
and learning for all ākonga	they achieve at the same	
	standard in literacy and	
	numeracy as other ethnic	
	groups	
	- Brooks	
	Target ākonga will be closely	
	monitored ensuring they make	
	expected progress and reach	
	their goals	
Kaiako and ākonga will	PLD opportunities and school	Review of effective use of
-		
continue to build knowledge	leaders will continue to	digital technologies to improve
and use of digital technologies	promote ākonga having	teaching and learning
that enhances learning	opportunities to be creators of	

	focusing on thinking skills and project based learning and student inquiry	digital content, and to build Kaiako knowledge and understanding of digital tools	Ākonga and Kaiako feedback on use of digital technologies

Strategic Goals	Which Board Primary Objective does this strategic goal work towards meeting?	Links to Education requirements	What we expect to see?	How will we achieve or make progress towards our strategic goals?	How will we measure success?
Strategic goal 2: Learning environment To provide ākonga with a caring learning environment that is a physically and emotionally safe place	All of <u>Section</u> <u>127(1)</u> applies	NELP Priorities 1,2,3 ERO School Evaluation indicators: Outcome Indicators	Building of a resilient community and development of a culture of positive mental health and wellbeing throughout the school community	All members of the school understand the concepts of resilience and demonstrate this in their lives All members of the school community share the common goal of mentally thriving children	Annual student wellbeing survey analysed and recommendations for improvement acted on Feedback from whānau through surveys and hui Termly review of ākonga with an IEP Biennial whānau survey on schoolwide health programmes
			A focus on healthy food and nutrition Daily fitness and regular physical activity are provided for all ākonga	There is a common understanding of the importance of healthy food and nutrition within the school community There is a common understanding of the importance of regular physical activity within the school community	Teacher planning and school lunches, with a focus on healthy food and nutrition Feedback from ākonga, Kaiako and whanau Teacher planning for regular physical activity Feedback from ākonga, Kaiako and whanau
			The school buildings and environment will be made safe	With support from the MoE and therapists, changes are made to school buildings and environment	Feedback from ākonga, Kaiako and whanau Regular reporting from the

	and accessible for ākonga with	to enable students with physical	school Property Manager
	physical disabilities	disabilities to move around freely	
		and have access to all school	Termly review of ākonga with
	The school environment,	facilities	an IEP
	facilities and buildings will be	The school environment, facilities	
	closely monitored to ensure	and buildings are checked weekly	
	they are safe for all ākonga	and any safety issues identified	

Strategic Goals	Which Board Primary Objective does this strategic goal work towards meeting?	Links to Education requirements	What we expect to see?	How will we achieve or make progress towards our strategic goals?	How will we measure success?
Strategic goal 3: <u>Ākonga with</u> differing needsTo provide ākongawith a positiveschoolenvironment thatis inclusive of andcaters for, learnerswith differingneeds	All of <u>Section</u> <u>127 (1)</u> applies	NELP Priorities 1,2,3,4,5,6 Te Mātaiaho and the Common Practice Model The Literacy and Communication and Maths strategy Ka Hikitia - Ka Hāpaitia Tau Mai Te Reo	Establish and promote barrier- free access to quality teaching and learning for all ākonga, including those requiring additional learning support or other identified differing needs	Barriers to success are removed for all ākonga including those identified as neurodiverse, gifted, or with other differing needs so they achieve their educational and social goals Where appropriate, external support is applied for through MoE, RTLB, and DHB When funding allows, a teacher aide will give support to the class teacher and identified ākonga	Termly review of ākonga with an IEP Whanau, Kaiako, TA, SENCo and aāonga feedback and input included in IEP or external specialist review of individual ākonga progress
		Action Plan for Pacific Education 2020-2030 ERO School Evaluation indicators: Domains 2,4,5	There is recognition, respect and value of the diverse identities, language and cultures within the school community	There is recognition, respect and value of the diverse identities, language and cultures within the school community Ensuring the school's local curriculum reflect diverse identities The school proactively identifies and draws on	Regular feedback from whānau and ākonga through multiple tools

English language support for eligible ākonga who speak more than one language	community resources and expertise Representation of different cultures at performances Access ESOL funding biannually. ELLP record of progress or ELLP Pathway record of progress and matrices is completed biannually	Biannual review of involving Kaiako, whānau, ESOL teacher and ākonga
Refugee and migrant support for eligible ākonga	External support is applied for through the MoE	Biannual review of involving Kaiako, whanau, SENCo and ākonga
Ākonga identified for further support in literacy and math and statistics	Intervention for literacy and math and statistics learning	Termly monitoring of progress
All ākonga attend school over 80%	School and Attendance Services are provided to ākonga and whānau when attendance issues arise	Weekly monitoring

Strategic Goals	Which Board Primary Objective does this strategic goal work towards meeting?	Links to Education requirements	What we expect to see?	How will we achieve or make progress towards our strategic goals?	How will we measure success?
Strategic goal 4: <u>Tiriti o Waitangi</u> To provide Maori ākonga with equitable outcomes and to give effect to Te	All of <u>Section</u> <u>127 (1)</u> applies	NELP Priorities1,2,3,4,5,6Te Mātaiaho andthe CommonPractice ModelThe Literacy andCommunicationand Mathsstrategy	Achieving equitable outcomes for Māori ā konga	Implement teaching and learning programmes that give effect to Te Marautanga o Aotearoa to improve outcomes for all ākonga Ākonga will achieve their highest educational standard or meet their individual goals	Feedback from external curriculum facilitators Ākonga achievement data indicates improvement in outcomes especially for target students and review of individual goals
Tiriti o Waitangi		<u>Ka Hikitia - Ka</u> <u>Hāpaitia</u> <u>Tau Mai Te Reo</u> <u>ERO School</u> <u>Evaluation</u> <u>indicators:</u> Domains 2,4,5	Strengthen the weaving of te ao Māori through school plans, policies and school curriculum, culture and everyday school life	Ensuring that the school's plans, policies and local curriculum reflect local tikanga Māori, mātauranga Māori, and te ao Māori	Feedback from Mana Whenua on development of local curriculum using multiple tools and approaches Annual tracking of our local school curriculum development and implementation plan against the Te Mataiaho Implementation Guidance
			The school will take all reasonable steps to make instruction available in tikanga Māori and te reo Māori	Implement teaching and learning programmes that give effect to Te Marautanga o Aotearoa and <u>Tau Mai Te Reo</u> to improve outcomes for all ākonga	Regular feedback from whānau, kaiako and ākonga through multiple tools Support observations for kaiako including next steps and progress indicators

opp betv hap our	engthen partnership and portunities for learning ween parents, local iwi, ou and marae, Kaiako and wider community for ucational gain.	Enhanced student outcomes as a result of strong community relationships Home-school connections provide parents and whānau with the tools to support learning at home	Regular feedback from whānau and ākonga through multiple tools
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Implementation Plan 2024-2025

Strategic Goal 1	To provide ākonga with an engaging, relevant and stimulating school curriculum ensuring that every student can learn and achieve their highest educational standard							
Annual Target/Goal	we will build awareness and capacity to enectively deliver rematalatio and the common ractice model with							
What do we	expect to see by the end of the year?							
	ocal school curriculum will continue to be refreshed, integrating a culturally responsive approach reflecting Te Mataiaho (Te Marautanga o aroa) and our community's priorities for their Tamariki							
Scho	ol leaders, Kaiako, whanau and ākonga are excited and engaged with their local school curriculum							
• Kaiak	o are clear and confident on the learning that matters within our local school curriculum and access and utilise it easily with ākonga							
 We a currio 	re reviewing systems and processes to measure and report on individual and school wide student progress with respect to our local school school school school wide student progress with respect to our local school school school school wide student progress with respect to our local school							
 Estab 	lish and promote barrier-free access to quality teaching and learning for all ākonga							

Actions	Who is Responsible	Resources Required	Timeframe	How we will measure success?
Action 1 In partnership with our community, we will continue to design and review our school's local curriculum leadership	Senior leadership team	DP Unit Allocation for curriculum Release time for curriculum leader PLD budget to cover kaiako release time Te Mātaiaho and the Common Practice	Term 1-4	Annual tracking of our local school curriculum development and implementation plan against the Te Mataiaho Implementation Guidance

		Model Identified local community connections and expertise		
Action 2 We will build awareness and grow understanding of our local curriculum with kaiako and our school community. A pilot study using the SchoolTalk app provides opportunities for ākonga to take ownership of their learning through their individual access to progressions. SchoolTalk also enables relevant stakeholders having a shared approach to teaching and learning.	PLD facilitator Kaiako participating in the pilot group	Inhouse cover for teacher release for SchoolTalk PLD Release time for SchoolTalk leader	Term 1-4	Annual ākonga, Kaiako and whanau feedback though hui and surveys to measure engagement and understanding of our local school curriculum
Action 3 Through ongoing professional development opportunities, we will continue to develop Kaiako curriculum and content knowledge that promotes highly effective teaching and learning. The initial focus will be in Mathematics and Statistics.	PLD facilitator Senior leadership team Team leaders Kaiako School community	 Inhouse cover for teacher release for Math and Statistics PLD Te Mātaiaho curriculum documents The Te Mātaiaho implementation support pack Te Mātaiaho and the Common Practice Model The Literacy and Communication and Maths strategy 		Evidence of increased teacher content and pedagogical knowledge evidenced by class observations, surveys, teacher appraisal, and student achievement data.

Action 4	PLD facilitator	Release time for SchoolTalk leader	T1-T4	Annual ākonga learning and progress
Supported by PLD, we will			11-14	achievement data analysis with respect to our
continue to build Kaiako	Kaiako	PLD budget to cover kajako release		local school curriculum
		PLD budget to cover kaiako release		
assessment and data	participating in	time		Annual ākonga and whanau feedback to measure
literacy. A pilot study using	the pilot group		easTTle writing	satisfaction with reporting
the SchoolTalk app		Standardised assessment tools, PAT in	T2-4	Annual ākonga wellbeing and belonging
supports achieving		mathematics and statistics and easTTle		measures
consistency across the		in writing		
school				
and enables leadership to				
better analyse and				
compare cohort data and				
identify trends and gaps				
at a school wide level.				
Student achievement data				
will show accelerated				
progress in identified				
areas.				
Action 5	Senior Leadership	Develop teachers' curriculum and	T1-T4	Ākonga achievement data indicates improvement
Pacific ākonga will be	Team	content knowledge to promote highly		in outcomes especially for target students
closely monitored as a		effective teaching and learning		
group ensuring they	Pasifika teachers	focusing on Math and statistics		Ākonga feedback through annual Wellbeing
achieve at the same		supported by PLD		Survey
standard in literacy and	ESOL leader			,
numeracy as other ethnic		Building of teachers' assessment and		
groups		data literacy		
8				
Target ākonga will be		Establish and promote barrier-free		
closely monitored ensuring		access to quality teaching and learning		
they make expected		for all students, including those		
progress and reach their		requiring additional learning support		
goals				
50013	1			

Action 6	PLD facilitator	Use of digital technologies to support	T1-T4	Review of effective use of digital technologies to
PLD opportunities and		and enhance learning		improve teaching and learning
school leaders will	Digital			
continue to	technologies			Ākonga and Kaiako feedback on use of digital
promote ākonga having	leader			technologies
opportunities to be				
creators of digital content,	Teachers			
and to build Kaiako				
knowledge and				
understanding of digital				
tools				

Strategic	To provide ākonga with a caring learning environment that is a physically and emotionally safe place
Goal 2	
Annual	We will further develop a culture of positive mental health and wellbeing throughout the school community
Target/Goal	
What do we ex	xpect to see by the end of the year?
Buildin	g of a resilient community and development of a culture of positive mental health and wellbeing throughout the school community
A focus	s on healthy food and nutrition
 Daily fi 	itness and regular physical activity are provided for all ākonga

- The school buildings and environment will be made safe and accessible for ākonga with physical disabilities
- The school environment, facilities and buildings will be closely monitored to ensure they are safe for all ākonga

Actions	Who is Responsible	Resources Required	Timeframe	How we will measure success?
Action 1 All members of the school understand the concepts of resilience and demonstrate this in their lives All members of the school community share the common goal of mentally thriving children	Senior leadership team Music and Art groups Kaiako External facilitators, RTLB	Building of a resilient community through the development of resilience programmes for students and whānau, eg HALO, SkillStreaming and Lego therapy, flying, Art and Music groups, kapa haka Development of a culture of positive mental health and wellbeing throughout the school community	T1-T4	 Annual student wellbeing survey analysed and recommendations for improvement acted on Feedback from whānau through surveys and hui Termly review of ākonga with an IEP Biennial whānau survey on schoolwide health programmes
Action 2 There is a common understanding of the importance of healthy food and nutrition within the school community	All staff Parent group	Focus on healthy food and nutrition Garden Club shows healthy membership and support from whānau	T1-T4	Teacher planning and school lunches, with a focus on healthy food and nutrition Feedback from ākonga, Kaiako and whānau

Action 3 There is a common understanding of the importance of regular physical activity within the school community	All staff Leadership Team External facilitator Sport Waitakere Rutherford College students (ex Edmonton) leading sport Kapa Haka tutor accessed through Kāhui Ako	Daily fitness and regular physical activity, and sports Building tuakana teina through physical activity and ledership opportunities New playground games, activity posts, bike track Weekly kapa haka group	T1-T4	Teacher planning for regular physical activity Feedback from ākonga, Kaiako and whānau
Action 4 With support from the MoE and therapists, changes are made to school buildings and environment to enable students with physical disabilities to move around freely and have access to all school facilities The school environment, facilities and buildings are checked monthly and any safety issues identified	SENCo Ministry physios MoE	Adapting the school environment so it is safe and accessible for all ākonga External experts to lead staff meetings	T1-T4	Feedback from ākonga, Kaiako and whanau Regular reporting from the school Property Manager Termly review of ākonga with an IEP

Strategic Goal 3	To provide ākonga with a positive school environment that is inclusive of and caters for, learners with differing needs					
Annual Target/Goal	We will identify ākonga needs and strengths, and access and provide relevant support					
identi • There • Englis • Refug • Ākong	lish and promote barrier-free access to quality teaching and learning for all ākonga, including those requiring additional learning support or other fied differing needs is recognition, respect and value of the diverse identities, language and cultures within the school community h language support for eligible ākonga who speak more than one language ee and migrant support for eligible ākonga ga identified for further support in literacy and math and statistics onga attend school over 80%					

Actions	Who is Responsible	Resources Required	Timeframe	How we will measure success?
Action 1 Barriers to success are removed for all ākonga including those identified as neurodiverse, gifted, or with other differing needs so they achieve their educational and social goals	Senior leadership team SENCo Kaiako	The needs of neurodiverse learners, gifted students and English language learners, are being met	T1-T4	Termly review of ākonga with an IEP Whanau, Kaiako, TA, SENCo and ākonga feedback and input included in IEP or external specialist review of individual ākonga progress
Where appropriate, external support is applied for through MoE, RTLB, and DHB When funding allows, a teacher aide will give support to the	External agencies Teacher aides			

class teacher and identified				
ākonga				
Action 2 There is recognition, respect and value of the diverse	All staff	There is recognition, respect and value of the diverse identities, language and cultures within the school community	T1-T4	Regular feedback from whānau and ākonga through multiple tools
identities, language and cultures within the school community	School community	The school proactively identifies and draws on community resources and expertise		
Ensuring the school's local curriculum reflect diverse identities The school proactively identifies and draws on community resources and expertise		The strategic priorities for the school reflect the aspirations of the community for their tamariki Kapa haka, Pasifka group, Indian group		
Representation of different cultures at performances				
Action 3 Access ESOL funding biannually. ELLP record of progress or ELLP Pathway record of progress and matrices is completed biannually	ESOL coordinator Kaiako Ako Teacher aides	PLD facilitated by ESOL Coordinator English Planet programme for identified ākonga Support for Kaiako by ESOL Coordinator Small group teaching by ESOL Coordinator	T1-T4	Biannual review of involving Kaiako, whānau, ESOL teacher and ākonga
Action 4 External support is applied for through the MoE and other agencies, eg, RTLB, Public Health Nurse	SENCo External support agencies	Identification of ākonga who need additional funding and support	T1-T4	Biannual review of involving Kaiako, whānau, SENCo and ākonga

Action 5	Reading Recovery	Reading Recovery	T1-T4	Monitoring of progress
Ākonga identified for further	teacher	Quick 60		
support in literacy and math	SENCo	Math and Stats COSMIBRICS		
and statistics	DPs			
Action 6	SENCo	Attendance data	T1-T4	Weekly monitoring
All Ākonga attend school over	Office	Attendance Services referral document		
80%	Attendance			
	Services			

Strategic Goal 4	To provide Māori ākonga with equitable outcomes and to give effect to Te Tiriti o Waitangi					
Annual Target/Goal	We will work to ensure :					
0	 the local school curriculum reflect local tikanga Māori, Mātauranga Māori and te ao Māori 					
	 Māori ākonga achieve equitable outcomes 					
What do we ex	xpect to see by the end of the year?					
Achievir	ng equitable outcomes for Māori ākonga					
 Strengt 	then the weaving of te ao Māori through school plans, policies and school curriculum, culture and everyday school life					
The sch	hool will take all reasonable steps to make instruction available in tikanga Māori and te reo Māori					
 Strengt gain. 	then partnership and opportunities for learning between parents, local iwi, hapu and marae, Kaiako and our wider community for educational					

Actions	Who is	Resources Required	Timeframe	How we will measure success?
	Responsible			
Action 1	Senior leadership	Appropriate support from kaumatua	T1-T4	Feedback from external curriculum
Implement teaching and learning	team	of local iwi		facilitators
programmes that give effect to Te				
Marautanga o Aotearoa to		Evaluation of our developing		Ākonga achievement data indicates
improve outcomes for all ākonga		relationships and networks with mana		improvement in outcomes especially for
		whenua		target students and review of individual
Ākonga will achieve their highest				goals
educational standard or meet				
their individual goals				
Action 2	Senior leadership	Professional Growth Cycles indicate	T1-T4	Feedback from Mana Whenua on
Ensuring that the school's plans,	team	Kaiako development in this area		development of local curriculum using
policies and local curriculum				multiple tools and approaches
reflect local tikanga Māori,		Ka Hikitia, Te Mātaiaho and the		
mātauranga Māori, and te ao		Common Practice Model, and Tau Mai		Annual tracking of our local school
Māori		Te Reo implementation plan		curriculum development and
				implementation plan against the Te

		Curriculum document		Mātaiaho Implementation Guidance
Action 3 The school will take all reasonable steps to make	Senior leadership team	Language Weeks celebrated throughout the year	T1-T4	Regular feedback from whānau, kaiako and ākonga through multiple tools
instruction available in tikanga Māori and te reo Māori	Kaiako	Cultural celebration day/week scheduled in school calendar		Teacher appraisal
		Physical environment of school reflects cultural diversity of whānau		
		Hui and fono held during the year		
		Evidence of regular gathering of whānau voice		
		Appropriate PLD in Te Reo Māori accessed on a needs basis for kaiako		
Action 4 Enhanced student outcomes as a result of strong community relationships	Senior leadership team	Regular engagement of whānau and students as stakeholders in execution of the school's vision and strategic goals	T1-T4	Regular feedback from whānau and ākonga through multiple tools
Home-school connections provide parents and whānau with the tools to support learning at home		Further strengthen links amongst school, home and parish communities		